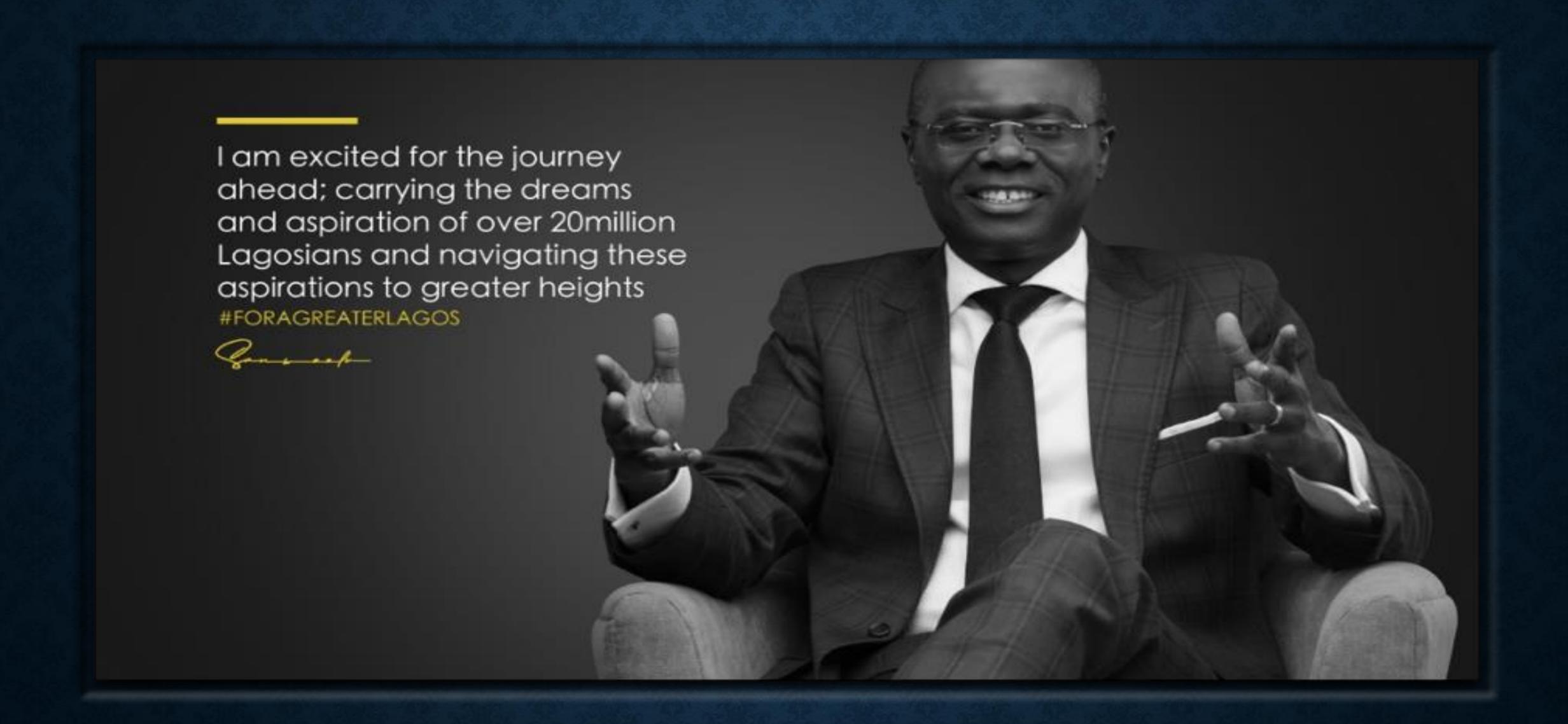
BABAJIDE OLUSOLA SANWO-OLU MEETS LAGOS BUSINESS SCHOOL BREAKFAST CLUB

JANUARY 30, 2019



MEET BABAJIDE OLUSOLA SANWO-OLU

- Babajide Olusola Sanwo-Olu (B.O.S) born in Lagos in 1965, is a trained surveyor with a Bachelor's degree from the University of Lagos and an MBA from the same university.
- A three time Commissioner with the unique experience of serving in the past three administrations (Economic Planning and Budget; Commerce and Industry and Establishment Training and Pensions); and most recently Managing Director, Lagos State Property Development Corporation.
- A radical but pragmatic transformer that has spearheaded many groundbreaking economic projects spanning: privatization and commercialization of several federal government owned companies and parastatals.
- A seasoned and well tested professional with a very rich depth of experience in the private sector having earned his stripes in the banking and finance sector; management consultancy and entrepreneurship activities before then naturally transitioning to Public Service.
- Committed to an inclusive and collaborative governance process that will coalesce all the various stakeholder segments in Lagos to build a truly prosperous 21st century Lagos.



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Our Achievements Thus Far...

With the advent of civilian government in 1999, the focus of governance shifted from a command economy to an inclusive economy, with policy stability resulting in the following achievements:

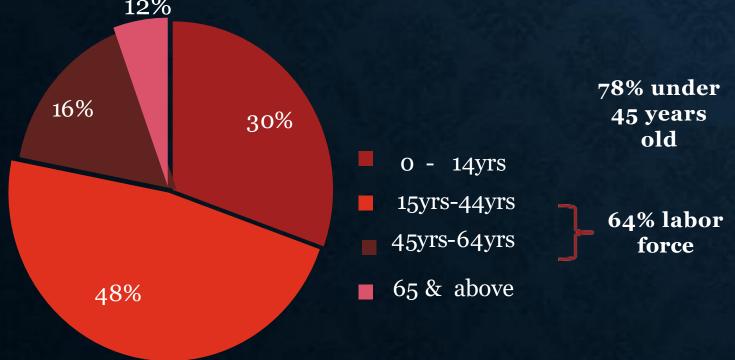
- □ Increased annual Internally Generated Revenue (IGR) from N7.2 billion in 1999 to about N333 billion in 2017.
- Lagos continues to have the most developed infrastructure in Nigeria, guided by long-range development plans, with airports, seaports, roads, power etc. in focus.
- Celebrated as a leading center of human capital expertise in government
- □ Social investment and enterprise e.g. Lagos State Employment Trust Fund (LSETF)
- ☐ Pioneered and continue to lead in innovation through several e-governance initiatives and public services automation.
- ☐ Improvement in overall environmental landscape and public space aesthetical appeal.

OUR PEOPLE AND THE ECONOMY

Population

- Lagos State has a population of over 21 million
- Africa's largest city .
- The population has an average annual growth rate of 3.2%, and is estimated to go over the 30 million mark by 2025.
- This large population creates a viable market for manufacturing, retailing of consumer goods and other services.
- 45% of the skilled manpower in Nigeria is located in Lagos.
- The state has a literacy rate of 92% that is significantly higher than the national average of 56%.

Population Distribution of Lagos State (2016)



- Lagos in 2017 had \$136BN GDP contributing over 30% of Nigeria's GDP.
- It is the commercial and financial nerve center of Nigeria and the economic hub for West Africa.
- Lagos continues to remain the number 1 destination for FDI into Nigeria; as it continues to enjoy a diversified economy shielded from the challenges of an oil dependent economy.
- The Private Sector in Lagos contributes over 80% of the State's GDP.
- 5th largest economy in Africa, larger than Ghana, Kenya, 40 others and 19 African countries put together
- Lagos State's GDP is comparable to that of other countries as shown in the chart above. Sectoral Contribution to GDP
 - ✓ Manufacturing 30% Financial serv. 4%
 - ✓ Road transport 24% Telecoms 4%
 - ✓ Building & Constr. 20% Others 9%
 - ✓ Wholesale & Retail 8%







Lagos is open and ready for Business

- We are convinced that despite what we have achieved in Lagos, there is still much to be done to fully realize the potential of our state.
- Opportunities for improvement abound in:
 - Developing commerce and industry through the ease of doing business
 - Equipping our people (health, education and technology) for increased productivity
 - ✓ Improving the environment and enhancing the quality of life for our people
 - Addressing the infrastructure gap.

Our general governance approach

Build our Team—Team Lagos #ForAGreaterLagos	\Rightarrow	Encourage citizen participation and inclusion in governance— all Lagosians working together
Build our Future	\Rightarrow	Develop human capacity to drive productivity
#ForAGreaterLagos	ale !	and protect the vulnerable
Build our Economy	\Rightarrow	Drive Lagos readiness and openness for
#ForAGreaterLagos		business—The ease of doing business
Build our 21st Century Hyper-City	\Rightarrow	Focus and optimize relevant infrastructure
#ForAGreaterLagos		development
Build our Partnerships	\Rightarrow	Engage intergovernmental synergy through
#ForAGreaterLagos		cooperation and partnership

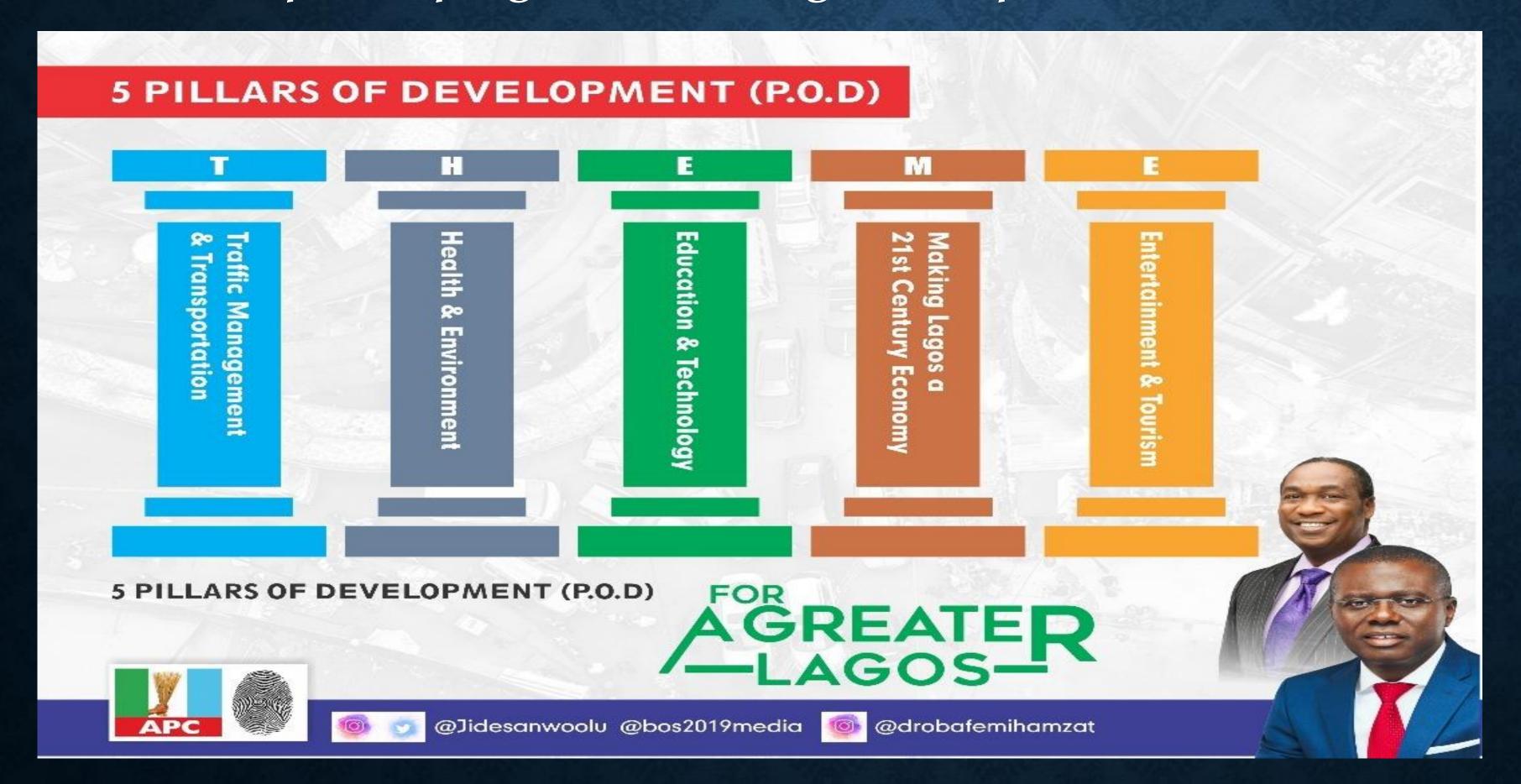
Understanding the Challenges of the Private Sector

- ☐ We believe that the private sector will continue to be the engine of growth in Lagos.
- ☐ They control approx. 85% of the GDP of the economy and provide statistically over 70% of available employment opportunities.
- We are aware of the challenges faced by the Private Sector doing business in Lagos state and some of these challenges include:
 - ✓ Transportation and Traffic management, where huge manhours are lost thus affecting productivity
 - ✓ Access to affordable quality health care, restraining productivity of the unhealthy
 - Shallow relevant skill base together with a struggling technology infrastructure
 - ✓ Bridging the infrastructure gap e.g. power, roads, safe affordable water ways, railways etc.
 - ✓ Easy access to finance—issues around risk, property titling for collateral, patronage, huge initial investment requirement etc
 - ✓ General ease of doing business: Access to information, supportive public service, ease to get permits and property titles etc

Our Development Agenda for A Greater Lagos

-- Holds significant value for Private Sector Participants

Our development programs are hinged on 5 pillars - T.H.E.M.E



Our agenda for the Private Sector



- Reduce traffic congestion by resolving key grid lock points within 6 months
- Continuously fix all potholes and maintain our roads all year round
- Decongest traffic by connecting more communities with new link roads and bridges.
- Provide intelligent transport systems, with technology to optimize the transport network.
- Complete strategic ongoing investment in transport projects (Rail, Water, Road and Bus).
- Create a Lagos Volunteer Corp to help with traffic management.

Our agenda for the Private Sector...



- Expand the Lagos Health Insurance Scheme with a target of 500,000 households (2.5 million enrollments) by Q4 2019
- Expand Lagos State Ambulance and Emergency Service coverage by increasing the number of ambulance points by 50% (from 15 to 23)
- Ensure all 345 PHCs are refurbished, equipped, adequately staffed and functional by 2021
- Create a Lagos Volunteer Corp to support the different sectors of the economy (e.g. health extension services, education etc.)
- Empower LAWMA to effectively drive the elimination of waste accumulation in Lagos
- Facilitate waste to wealth investments including power, gasification and recycling projects

Our agenda for the Private Sector...



- Scale up and accelerate school rehabilitation programs to renovate dilapidated schools and provide adequate furniture and tools for every child in public schools in Lagos
- Upgrade our teacher training institutions to improve the quality and quantity of teachers (new and existing) towards the recommended teacher-student ratio of 1:30
- Support and promote investment in skills-based training and certification programmes to promote skill acquisition needed for the changing labour market opportunities
- Provide appropriate incentives for ISPs to implement a Broadband rollout plan for affordable internet access to businesses and homes across Lagos within two years
- Leverage technology to drive governance— deliver public service through online platforms
- ☐ Facilitate the creation of technology hubs, accelerators and co-working spaces in LGAs/LCDAs in the State to promote innovation and empower the youths

Our agenda for the Private Sector...



- Position the Public Service to better support businesses actively
 - Leverage technology through an e-governance platform to deliver critical public services for enhanced governance process
 - Reposition Lagos Global / PPP Office as a **Government to Business relations office** to drive the engagement process of the private sector with the government, within the **first 6 months**
- Support the growth of the local economy
 - Promote local content development in State Projects to grow local MSMEs
 - Create at least 3 fully equipped industrial hubs and/or maker spaces in all senatorial districts, leveraging unused buildings and other infrastructure across the state.
- Provide MSMEs and IDEs with access to finance.
 - Increase access to funding by 100% through the Lagos State Employment Trust Fund (LSETF) to facilitate job and wealth creation.
 - Simplify and harmonize the process of property titling to enable MSMEs access credit by using individual property titles (shops, office spaces or flats-through subtitling).

Our agenda for the Private Sector



- Accelerate infrastructure interventions to improve productivity of the industrial sector e.g. power, efficient multimodal transport systems, traffic management systems.
- Improve surveillance and intelligence gathering by expanding the Community Policing initiative
- Create opportunities for interning, apprenticeship to increase youth participation in the economy and in governance
- ☐ Work with stakeholders to facilitate the creation of a fully equipped and functional film city that will include an academy for skills training.
- Restore all historic sites in Lagos at the rate of 20 cultural sites per annum
- Develop sports as a viable economic platform to galvanise grass root participation in sporting activities.

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Thank you

